



CHARTERED PROFESSIONAL ACCOUNTANTS

## REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

To the Board of Directors of Community Futures - Entre-Corp Business Development

The accompanying summary financial statements, which comprise the summary statement of financial position as at March 31, 2017, and the summary statements of operations, changes in fund balances and cash flows for the year then ended, are derived from the audited financial statements of Community Futures - Entre-Corp Business Development for the year ended March 31, 2017. We expressed an unmodified audit opinion on those financial statements in our report dated June 28, 2017.

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Community Futures - Entre-Corp Business Development.

### Management's Responsibility for the Summarized Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements in accordance with the criteria as described in note 1.

### Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

### Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Community Futures - Entre-Corp Business Development for the year ended March 31, 2017 are a fair summary of those financial statements, in accordance with the criteria described in note 1.

Lethbridge, Alberta  
June 28, 2017

*Avail LLP*  
Chartered Professional Accountants

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**SUMMARY STATEMENT OF FINANCIAL POSITION**  
**As at March 31, 2017**

	Loan investment funds						2017 Total	2016 Total
	General Fund	Non- Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>ASSETS</b>								
<b>Current assets</b>								
Cash	\$ 261,628	\$ 435,203	\$ 169,275	\$ 120,682	\$ 44,033	\$ 339,644	\$ 1,370,465	\$ 1,258,873
Accounts receivable	5,832	25	-	-	-	-	5,857	35,556
GST payable/receivable	895	-	-	-	-	-	895	-
Interest receivable	-	17,339	1,898	2	457	19,779	39,475	43,689
Advances to other funds	-	16,591	-	6,727	-	32,198	55,516	60,180
Prepaid expenses	2,238	-	-	-	-	-	2,238	5,093
Current portion of loans receivable	-	365,822	47,268	4,935	28,172	117,600	563,797	661,935
Deposits	30,871	-	-	-	-	-	30,871	-
	301,464	834,980	218,441	132,346	72,662	509,221	2,069,114	2,065,326
<b>Loans receivable</b>	-	1,198,923	183,372	708	27,298	368,616	1,778,917	2,133,609
<b>Capital assets</b>	1,000,242	-	-	-	-	-	1,000,242	1,046,112
	\$ 1,301,706	\$ 2,033,903	\$ 401,813	\$ 133,054	\$ 99,960	\$ 877,837	\$ 4,848,273	\$ 5,245,047
<b>LIABILITIES AND FUND BALANCES</b>								
<b>Current liabilities</b>								
Accounts payable and accrued liabilities	\$ 24,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,768	\$ 37,491
Source deductions payable	17,657	-	-	-	-	-	17,657	-
Deferred contributions	119,967	-	-	-	-	-	119,967	102,409
Advances from other funds	7,637	-	2,419	-	45,460	-	55,516	60,180
GST payable	-	-	-	-	-	-	-	610
Current portion of long-term debt	40,444	-	-	-	-	-	40,444	38,881
	210,473	-	2,419	-	45,460	-	258,352	239,571
Callable debt	-	-	-	-	-	945,562	945,562	1,345,562
	210,473	-	2,419	-	45,460	945,562	1,203,914	1,585,133
<b>Long-term debt</b>	331,180	-	-	-	-	-	331,180	371,617
<b>Due to Government of Canada</b>	-	-	500,000	200,000	-	-	700,000	700,000
	541,653	-	502,419	200,000	45,460	945,562	2,235,094	2,656,750
<b>Fund balances</b>								
Share capital	100	-	-	-	-	-	100	100
Invested in capital assets	628,617	-	-	-	-	-	628,617	635,613
Externally restricted	-	2,033,903	(100,606)	(66,946)	54,500	(67,725)	1,853,126	1,808,131
Unrestricted	131,336	-	-	-	-	-	131,336	144,453
	760,053	2,033,903	(100,606)	(66,946)	54,500	(67,725)	2,613,179	2,588,297
	\$ 1,301,706	\$ 2,033,903	\$ 401,813	\$ 133,054	\$ 99,960	\$ 877,837	\$ 4,848,273	\$ 5,245,047

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**SUMMARY STATEMENT OF OPERATIONS**  
For the year ended March 31, 2017

	Loan investment funds						2017 Total	2016 Total
	General Fund	Non- Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>Revenue</b>								
WED contribution	\$ 308,493	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 308,493	\$ 308,493
Other government contributions	234,999	-	-	-	-	-	234,999	191,654
Rental	227,568	-	-	-	-	-	227,568	236,663
Loan interest	-	131,939	23,503	759	4,819	59,881	220,901	289,005
Administration fees	106,212	-	-	-	-	-	106,212	69,341
Program revenues	17,753	-	-	-	-	-	17,753	80,000
Recovery of bad debts	-	40,103	-	2,177	-	3,098	45,378	6,529
Miscellaneous income	1,775	-	-	-	-	-	1,775	3,633
Loan fees	5,020	-	-	-	-	-	5,020	8,780
Bank interest	2,774	797	297	235	106	418	4,627	6,112
Alberta Youth Entrepreneurship Camp	94,518	-	-	-	-	-	94,518	74,307
	999,112	172,839	23,800	3,171	4,925	63,397	1,267,244	1,274,517
<b>Expenses</b>								
Wages and benefits	414,308	-	-	-	-	-	414,308	407,924
Bad debts	-	141,409	45,631	-	-	3,234	190,274	362,693
Alberta Youth Entrepreneurship Camp	118,795	-	-	-	-	-	118,795	74,307
Repairs and maintenance	73,356	-	-	-	-	-	73,356	70,262
Contractor fees	67,987	-	-	-	-	-	67,987	80,302
Interest on term debt	16,646	-	-	-	-	32,465	49,111	62,455
Property taxes	37,452	-	-	-	-	-	37,452	37,412
Project costs	26,901	-	-	-	-	-	26,901	750
Utilities	33,441	-	-	-	-	-	33,441	34,937
Advertising and promotion	22,661	-	-	-	-	-	22,661	4,817
Rent	22,127	-	-	-	-	-	22,127	11,000
Professional fees	17,476	-	-	-	-	-	17,476	17,279
Office and supplies	14,263	-	-	-	-	-	14,263	14,580
Insurance	12,094	-	-	-	-	-	12,094	11,392
Travel	11,443	-	-	-	-	-	11,443	11,138
Staff expenses	11,333	-	-	-	-	-	11,333	8,256
Telephone	9,193	-	-	-	-	-	9,193	9,025
Administration	7,990	-	-	-	-	-	7,990	8,977
Courses and training	7,651	-	-	-	-	-	7,651	5,629
Non-refundable GST	5,475	-	-	-	-	-	5,475	4,055
Licenses, dues and memberships	4,975	-	-	-	-	-	4,975	4,941
Seminars	3,764	-	-	-	-	-	3,764	12,177
Interest and bank charges	1,821	75	75	75	21	152	2,219	3,463
Consulting fees	250	-	-	-	-	-	250	625
Amortization	77,823	-	-	-	-	-	77,823	77,728
	1,019,225	141,484	45,706	75	21	35,851	1,242,362	1,336,124
<b>(Deficiency) excess of revenue over expenses</b>	\$ (20,113)	\$ 31,355	\$ (21,906)	\$ 3,096	\$ 4,904	\$ 27,546	\$ 24,882	\$ (61,607)

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**SUMMARY STATEMENT OF CHANGES IN FUND BALANCES**  
For the year ended March 31, 2017

	Loan investment funds						2017 Total	2016 Total
	General Fund	Non- Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>Fund balances</b>								
<b>Equity in capital assets,</b>								
<b>beginning of year</b>	\$ 635,613	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 635,613	\$ 561,364
Purchase of capital assets	31,953	-	-	-	-	-	31,953	18,690
Repayment of long-term debt	38,874	-	-	-	-	-	38,874	133,287
Amortization	(77,823)	-	-	-	-	-	(77,823)	(77,728)
<b>Equity in capital assets, end of year</b>	628,617	-	-	-	-	-	628,617	635,613
<b>Externally restricted funds,</b>								
<b>beginning of year</b>	-	2,002,548	(78,700)	(70,042)	49,596	(95,271)	1,808,131	1,965,433
Excess (deficiency) of revenue over expenses	-	31,355	(21,906)	3,096	4,904	27,546	44,995	(107,302)
Interfund transfers	-	-	-	-	-	-	-	(50,000)
<b>Externally restricted funds, end of year</b>	-	2,033,903	(100,606)	(66,946)	54,500	(67,725)	1,853,126	1,808,131
<b>Unrestricted funds,</b>								
<b>beginning of year</b>	144,453	-	-	-	-	-	144,453	123,007
Purchase of capital assets	(31,953)	-	-	-	-	-	(31,953)	(18,690)
Excess (deficiency) of revenue over expenses	(20,113)	-	-	-	-	-	(20,113)	45,695
Repayment of long-term debt	(38,874)	-	-	-	-	-	(38,874)	(133,287)
Amortization	77,823	-	-	-	-	-	77,823	77,728
Interfund transfers	-	-	-	-	-	-	-	50,000
<b>Unrestricted funds, end of year</b>	131,336	-	-	-	-	-	131,336	144,453
	\$ 759,953	\$ 2,033,903	\$ (100,606)	\$ (66,946)	\$ 54,500	\$ (67,725)	\$ 2,613,079	\$ 2,588,197

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**SUMMARY STATEMENT OF CASH FLOWS**  
**For the year ended March 31, 2017**

	Loan investment funds						2017 Total	2016 Total
	General Fund	Non- Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>Cash flows from operating activities</b>								
(Deficiency) excess of revenue over expenses	\$ (20,113)	\$ 31,355	\$ (21,906)	\$ 3,096	\$ 4,904	\$ 27,546	\$ 24,882	\$ (61,607)
Items not involving cash:								
Provision for credit losses	-	141,409	45,631	-	-	3,234	190,274	362,693
Amortization	77,823	-	-	-	-	-	77,823	77,728
	57,710	172,764	23,725	3,096	4,904	30,780	292,979	378,814
Net change in non-cash working capital items	18,894	1,433	(767)	(974)	(35)	8,331	26,882	(4,433)
Net loan activity	-	(165,399)	(3,623)	3,324	(2,588)	430,844	262,558	(40,957)
	76,604	8,798	19,335	5,446	2,281	469,955	582,419	333,424
<b>Cash flows from investing activities</b>								
Purchase of capital assets	(31,953)	-	-	-	-	-	(31,953)	(18,690)
<b>Cash flows from financing activities</b>								
Repayment of callable debt	-	-	-	-	-	(400,000)	(400,000)	(150,000)
Repayment of long-term debt	(38,874)	-	-	-	-	-	(38,874)	(133,287)
	(38,874)	-	-	-	-	(400,000)	(438,874)	(283,287)
<b>Increase (decrease) in cash</b>	5,777	8,798	19,335	5,446	2,281	69,955	111,592	31,447
<b>Cash, beginning of year</b>	255,851	426,405	149,940	115,236	41,752	269,689	1,258,873	1,227,426
<b>Cash, end of year</b>	\$ 261,628	\$ 435,203	\$ 169,275	\$ 120,682	\$ 44,033	\$ 339,644	\$ 1,370,465	\$ 1,258,873

**1. Summary financial statements**

Management prepared these summary financial statements using the following criteria:

- (a) the summary financial statements include a statement for each statement included in the audited financial statements;
- (b) information in the summary financial statements agrees with the related information in the completed set of audited financial statements;
- (c) major subtotals, totals and comparative information from the audited financial statements are included; and
- (d) the summary financial statements contain the information from the audited financial statements dealing with matters having a pervasive or otherwise significant effect on the summary financial statements.

The summary financial statements are derived from the audited financial statements, prepared in accordance with Canadian accounting standards for not-for-profit organizations, as at March 31, 2017, and March 31, 2016, and for the years then ended.

The audited financial statements of the organization are available on request by contacting the administration office.