



CHARTERED PROFESSIONAL ACCOUNTANTS

**INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of Community Futures - Entre-Corp Business Development

*Opinion*

The summary financial statements, which comprise the summary statement of financial position as at March 31, 2019, and the summary statement of operations, changes in fund balances and summary statement of cash flows for the year then ended, are derived from the audited financial statements of Community Futures - Entre-Corp Business Development for the year ended March 31, 2019.

In our opinion, the accompanying summary financial statements are a fair summary of the audited financial statements, in accordance with the criteria described in note 1.

*Summary Financial Statements*

The summary financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Community Futures - Entre-Corp Business Development.

*The Audited Financial Statements and Our Report Thereon*

We expressed an unmodified audit opinion on the audited financial statements in our report dated June 26, 2019.

*Responsibilities of Management for the Summary Financial Statements*

Management is responsible for the preparation and fair presentation of the summary financial statements in accordance with the criteria as disclosed in note 1.

*Auditor's Responsibility*

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

Lethbridge, Alberta  
June 26, 2019

A handwritten signature in black ink that reads "Avail LLP". The signature is written in a cursive, flowing style.

Chartered Professional Accountants

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**STATEMENT OF FINANCIAL POSITION**  
**As at March 31, 2019**

	Loan investment funds						2019 Total	2018 Total
	General Fund	Non- Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>ASSETS</b>								
<b>Current assets</b>								
Cash	\$ 542,653	\$ 496,210	\$ 255,583	\$ 99,519	\$ 33,683	\$ 123	\$ 1,427,771	\$ 1,331,924
Accounts receivable	43,466	25	-	-	-	-	43,491	21,793
GST receivable	-	-	-	-	-	-	-	474
Interest receivable	-	9,536	522	127	457	9,070	19,712	26,124
Advances to other funds	3,903	293,627	-	7,342	-	-	304,872	386,236
Prepaid expenses	2,212	-	-	-	-	-	2,212	1,138
Current portion of loans receivable	-	306,124	42,401	1,273	39,189	53,189	442,176	419,916
	592,234	1,105,522	298,506	108,261	73,329	62,382	2,240,234	2,187,605
<b>Loans receivable</b>	-	838,956	141,558	28,409	37,040	141,990	1,187,953	1,255,998
<b>Investments</b>	-	261,630	-	-	-	-	261,630	-
<b>Capital assets</b>	980,503	-	-	-	-	-	980,503	1,070,296
	\$ 1,572,737	\$ 2,206,108	\$ 440,064	\$ 136,670	\$ 110,369	\$ 204,372	\$ 4,670,320	\$ 4,513,899
<b>LIABILITIES AND FUND BALANCES</b>								
<b>Current liabilities</b>								
Accounts payable and accrued liabilities	\$ 35,092	\$ 122	\$ -	\$ -	\$ -	\$ -	\$ 35,214	\$ 62,488
Source deductions payable	-	-	-	-	-	-	-	17,603
GST payable	1,807	-	-	-	-	-	1,807	-
Deferred contributions	426,641	-	-	-	-	-	426,641	261,292
Advances to other funds	-	-	2,716	-	46,125	256,031	304,872	386,236
Current portion of long- term debt	43,763	-	-	-	-	-	43,763	42,071
	507,303	122	2,716	-	46,125	256,031	812,297	769,690
<b>Long-term debt</b>	245,358	-	-	-	-	-	245,358	289,115
<b>Due to Government of Canada</b>	-	-	500,000	200,000	-	-	700,000	700,000
	752,661	122	502,716	200,000	46,125	256,031	1,757,655	1,758,805
<b>Fund balances</b>								
Share capital	100	-	-	-	-	-	100	100
Invested in capital assets	691,382	-	-	-	-	-	691,382	739,110
Externally restricted	-	2,205,986	(62,652)	(63,330)	64,244	(51,659)	2,092,589	1,976,753
Unrestricted	128,594	-	-	-	-	-	128,594	39,131
	820,076	2,205,986	(62,652)	(63,330)	64,244	(51,659)	2,912,665	2,755,094
	\$ 1,572,737	\$ 2,206,108	\$ 440,064	\$ 136,670	\$ 110,369	\$ 204,372	\$ 4,670,320	\$ 4,513,899

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**STATEMENT OF OPERATIONS**  
**For the year ended March 31, 2019**

	Loan investment funds						2019 Total	2018 Total
	General Fund	Non- Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>Revenue</b>								
Other government contributions	\$ 370,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,743	\$ 246,159
WED contribution	308,493	-	-	-	-	-	308,493	308,493
Program revenues	265,984	-	-	-	-	-	265,984	122,614
Rental	239,018	-	-	-	-	-	239,018	243,696
Loan interest	-	113,436	18,485	1,207	5,782	16,232	155,142	166,602
Administration fees	71,384	-	-	-	-	-	71,384	87,800
Bank and investment interest	5,106	11,233	2,861	1,400	651	73	21,324	9,961
Miscellaneous income	8,785	-	-	-	-	-	8,785	11,493
Recovery of bad debts	-	6,377	-	-	-	1,941	8,318	51,928
Loan fees	4,730	-	-	-	-	-	4,730	2,085
Alberta Youth Entrepreneurship Camp	-	-	-	-	-	-	-	93,209
Unrealized loss on investment	-	(794)	-	-	-	-	(794)	-
	1,274,243	130,252	21,346	2,607	6,433	18,246	1,453,127	1,344,040
<b>Expenses</b>								
Wages and benefits	502,708	-	-	-	-	-	502,708	474,535
Contractor fees	131,680	-	-	-	-	-	131,680	76,777
Repairs and maintenance	114,186	-	-	-	-	-	114,186	79,747
Consulting fees	90,508	-	-	-	-	-	90,508	45,224
Project costs	68,313	-	-	-	-	-	68,313	22,519
Bad debts	-	33,127	-	-	756	29,168	63,051	82,405
Utilities	40,837	-	-	-	-	-	40,837	35,856
Property taxes	30,197	-	-	-	-	-	30,197	38,322
Staff expenses	21,642	-	-	-	-	-	21,642	8,216
Advertising and promotion	19,348	-	-	-	-	-	19,348	9,946
Professional fees	17,321	-	-	-	-	-	17,321	17,810
Office and supplies	17,113	-	-	-	-	-	17,113	12,014
Travel	16,240	-	-	-	-	-	16,240	8,531
Rent	15,457	-	-	-	-	-	15,457	13,057
Interest on term debt	13,007	-	-	-	-	-	13,007	34,377
Telephone	12,490	-	-	-	-	-	12,490	6,472
Insurance	10,209	-	-	-	-	-	10,209	10,254
Administration	6,450	-	-	-	-	-	6,450	8,507
Non-refundable GST	5,687	-	-	-	-	-	5,687	6,254
Licenses, dues and memberships	4,729	-	-	-	-	-	4,729	4,933
Interest and bank charges	3,143	-	-	-	-	-	3,143	3,545
Courses and training	1,434	-	-	-	-	-	1,434	8,020
Seminars	13	-	-	-	-	-	13	2,885
Alberta Youth Entrepreneurship Camp	-	-	-	-	-	-	-	123,111
Amortization	89,793	-	-	-	-	-	89,793	84,745
	1,232,505	33,127	-	-	756	29,168	1,295,556	1,218,062
<b>Excess (deficiency) of revenue over expenses</b>	\$ 41,738	\$ 97,125	\$ 21,346	\$ 2,607	\$ 5,677	\$ (10,922)	\$ 157,571	\$ 125,978

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**STATEMENT OF CHANGES IN FUND BALANCES**  
**For the year ended March 31, 2019**

	Loan investment funds						2019	2018
	General Fund	Non-Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>Invested in capital assets</b>								
<b>Beginning of year</b>	\$ 739,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 739,110	\$ 628,618
Amortization	(89,793)	-	-	-	-	-	(89,793)	(84,745)
Purchase of capital assets	-	-	-	-	-	-	-	154,799
Repayment of long-term debt	42,065	-	-	-	-	-	42,065	40,438
<b>End of year</b>	691,382	-	-	-	-	-	691,382	739,110
<b>Externally restricted</b>								
<b>Beginning of year</b>	-	2,108,861	(83,998)	(65,937)	58,567	(40,737)	1,976,756	1,853,126
Excess (deficiency) of revenue over expenses	-	97,125	21,346	2,607	5,677	(10,922)	115,833	123,627
<b>End of year</b>	-	2,205,986	(62,652)	(63,330)	64,244	(51,659)	2,092,589	1,976,753
<b>Unrestricted</b>								
<b>Beginning of year</b>	39,128	-	-	-	-	-	39,128	147,272
Amortization	89,793	-	-	-	-	-	89,793	84,745
Purchase of capital assets	-	-	-	-	-	-	-	(154,799)
Repayment of long-term debt	(42,065)	-	-	-	-	-	(42,065)	(40,438)
Excess of revenue over expenses	41,738	-	-	-	-	-	41,738	2,351
<b>End of year</b>	128,594	-	-	-	-	-	128,594	39,131
	\$ 819,976	\$ 2,205,986	\$ (62,652)	\$ (63,330)	\$ 64,244	\$ (51,659)	\$ 2,912,565	\$ 2,754,994

**COMMUNITY FUTURES - ENTRE-CORP BUSINESS DEVELOPMENT**  
**STATEMENT OF CASH FLOWS**  
**For the year ended March 31, 2019**

	Loan investment funds						2019	2018
	General Fund	Non-Repayable Fund	Repayable Fund	Disabled Fund	City Fund	CFLIP Fund		
<b>Cash flows from operating activities</b>								
Excess (deficiency) of revenue over expenses	\$ 41,738	\$ 97,125	\$ 21,346	\$ 2,607	\$ 5,677	\$ (10,922)	\$ 157,571	\$ 125,978
Items not involving cash								
Amortization	89,793	-	-	-	-	-	89,793	84,745
Provision for credit losses	-	33,128	-	-	756	29,169	63,053	82,405
Unrealized loss on investment	-	(794)	-	-	-	-	(794)	-
	131,531	129,459	21,346	2,607	6,433	18,247	309,623	293,128
Net change in non-cash working capital items	94,653	86,978	1,083	(763)	1,018	(76,586)	106,383	224,734
	226,184	216,437	22,429	1,844	7,451	(58,339)	416,006	517,862
<b>Cash flows from lending activities</b>								
	-	(64,272)	43,666	(28,914)	(26,181)	58,442	(17,259)	584,398
<b>Cash flows from investing activities</b>								
Purchase of investments	-	(260,836)	-	-	-	-	(260,836)	-
Purchase of capital assets	-	-	-	-	-	-	-	(154,799)
	-	(260,836)	-	-	-	-	(260,836)	(154,799)
<b>Cash flows from financing activities</b>								
Repayment of callable debt	-	-	-	-	-	-	-	(945,562)
Repayment of long-term debt	(42,065)	-	-	-	-	-	(42,065)	(40,438)
	(42,065)	-	-	-	-	-	(42,065)	(986,000)
<b>Increase (decrease) in cash</b>	184,119	(108,671)	66,095	(27,070)	(18,730)	103	95,846	(38,539)
<b>Cash, beginning of year</b>	358,526	604,881	189,488	126,590	52,420	19	1,331,924	1,370,463
<b>Cash, end of year</b>	\$ 542,645	\$ 496,210	\$ 255,583	\$ 99,520	\$ 33,690	\$ 122	\$ 1,427,770	\$ 1,331,924

**1. Summary financial statements**

Management prepared these summary financial statements using the following criteria:

- (a) the summary financial statements include a statement for each statement included in the audited financial statements;
- (b) information in the summary financial statements agrees with the related information in the completed set of audited financial statements;
- (c) major subtotals, totals and comparative information from the audited financial statements are included; and
- (d) the summary financial statements contain the information from the audited financial statements dealing with matters having a pervasive or otherwise significant effect on the summary financial statements.

The summary financial statements are derived from the audited financial statements, prepared in accordance with Canadian accounting standards for not-for-profit organizations, as at March 31, 2019, and March 31, 2018, and for the years then ended.

The audited financial statements of the organization are available on request by contacting the administration office.